

# Improving Transparency in Public Procurement

Tony Redmond
Head of Procurement TII



"The award of public contracts has to comply with the principles of the European Union, and in particular ... the principles of ... equal treatment, non-discrimination, and transparency".

DIRECTIVE 2014/24/EU OF THE EUROPEAN PARLIAMENT AND OF THE COUNCIL

### On Reading the "Regret" Letter





# 7 Tips For Improving Transparency in Public Procurement

## Tip 1. Start with the end in mind

Want a competent contractor/consultant for a fair price



## Tip 2. Prepare a Plan



## Tip 3. Check Tender Documents for Ambiguity



#### Tip 4. How to Win

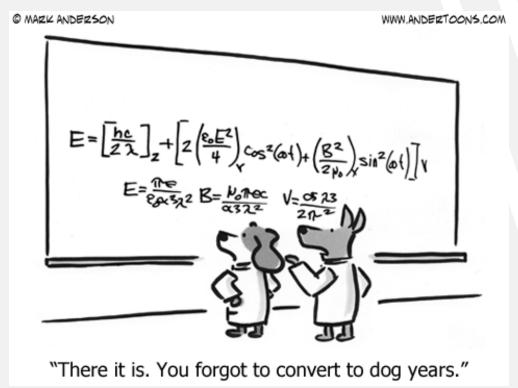
## Inform bidders how they can win.



- Mandatory requirements.
- Forms to submit.....
- Timelines.....
- Award Criteria, Weighting
- Etc.....

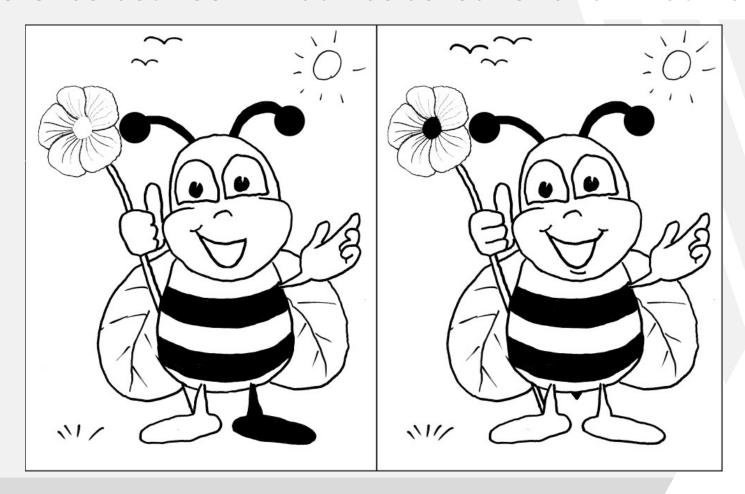
### Tip 5. Agree Marking System – Is it Clear?

# Marking system must be understood by evaluators and bidders



### Tip 6. Spot the Difference

Difference between what was asked for and what was submitted

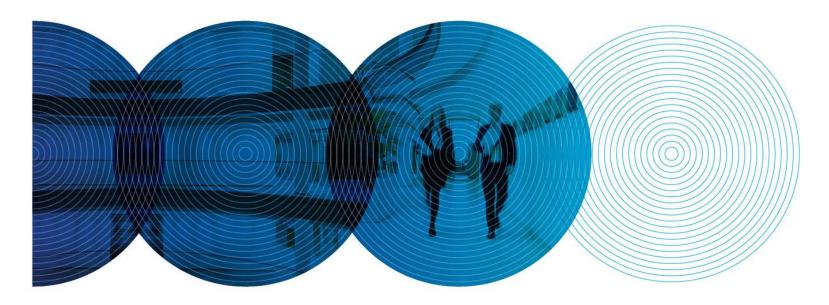


Tip 7. Join the Dots and Provide Feedback



# Thank You for listening

29 September 2017 Jenny Mellerick, McCann FitzGerald



#### **Reg 84 Report - Awareness**

- Report for every procurement of contract/ framework/DPS, kept for 3 years from award (not required for call off with sole supplier/no minicompetition)
- Specific info requirements listed on slides in pack
- Reg 84 also provides authority shall "maintain documentation to record the progress of all procurement procedures" and "to justify decisions taken at all stages" of process

#### **Reg 84 Report - Contents**

- Includes
  - Communications with candidates/bidders
  - Internal deliberations (NB)
  - Preparation of procurement docs (eg pre-procurement planning)
  - Dialogue/negotiation
  - Selection and award
- So may cover decisions on weighting of criteria, non-compliance, pass/fail, levelling playing field, conflict of interest/bias as well as scoring

#### **Disclosure - General**

- Regs suggest report only goes to Minister but NB write on assumption bidder will see it (eg under FOI if various exemptions fail, on discovery)
- Try to prepare report so easy to redact sensitive information if disclosed
- Be mindful about what you are writing down generally – emails, IMs, texts all potentially disclosable. NB especially sending legal advice to other consultants – risks losing privilege

#### **Reg 84 Report – Specific Info Requirements**

- Details of authority, subject matter and value of contract
- Names of shortlisted candidates and reasons they were shortlisted
- Names of non-shortlisted candidates and reasons they were rejected
- Any bids rejected for being abnormally low and why
- Name of the winner and reasons why successful

#### **Specific Info Requirements (2)**

- % of contract to be subcontracted by winner (if known) and names of sub-contractors
- If using CD/negotiated procedure, justification for use
- If NP without advertising, justification
- If ultimately no award, reasons why
- If not using electronic communication, reasons why (Reg 22)

### **Specific Info Requirements (3)**

- Conflicts of interest detected (if any) and measures taken (Reg 24) (NB wide definition of conflicts)
- Reasons contract not divided into lots (Reg 46(2))
- Reasons turnover test at prequal >2x estimated contract value (Reg 58(9))
- Measures taken to ensure level playing field where candidate advised authority/involved in design of process (Reg 41)

#### **Principal Office**

Riverside One, Sir John Rogerson's Quay Dublin 2 DO2 X576 +353 1 829 0000

#### London

Tower 42, Level 38C, 25 Old Broad Street London EC2N 1HQ +44 20 7621 1000

#### **New York**

Tower 45, 120 West 45th Street, 19th Floor New York, NY 10036 +1 646 952 6001

#### Brussels

40 Square de Meeûs, 1000 Brussels +32 2 740 0370

This document is for general guidance only and should not be regarded as a substitute for professional advice. Such advice should always be taken before acting on any of the matters discussed.

© McCann FitzGerald, September 2017